

### Citizens Utility Advisory Board AGENDA November 4, 2024, at 5:30 p.m.

### Dogwood Community Room – 1st Floor of City Hall

**Video Meeting:** The CUAB will hold this meeting through Zoom video meetings. The public is invited to watch live by joining the Zoom webinar

(https://us02web.zoom.us/j/82759116496?pwd=MkH5HMNdxhAJHLiKqZgdonaxelUhfF.1) for details. **This meeting will not be broadcast or recorded.** 

Written comments may be submitted by email to finance@milwaukieoregon.gov.

- 1. Introductions All
- 2. Community comments
- 3. Review and approval of August 5, 2024, minutes
- 4. Water & Wastewater utility rate study John Ghilarducci, FCS Principal
- 5. Good Neighbor program Peter Passarelli
- 6. CUAB by-laws All
- 7. Adjourn

<u>Future Meeting Dates:</u>

November 4, 2024 February 3, 2025 May 5, 2025



### CITIZENS UTILITY ADVISORY BOARD

**MINUTES** 

In-person and Video Meeting www.milwaukieoregon.gov

August 5, 2024

Present: David Chitsazan, William Johnson, Mary Rowe, Leslie Schockner, Sofie Sherman-Burton

**Absent:** (none) **Guest(s):** (none)

Staff: Finance Director Michael Osborne Accountant Judy Serio

Public Works Director Peter Passarelli

### **CALL TO ORDER**

Passarelli started the meeting at 5:37 pm.

### 1. INTRODUCTIONS

### 2. COMMUNITY COMMENTS

None.

### 3. REVIEW AND APPROVAL OF APRIL 1, 2024, MINUTES

**Johson** asked if the street address should be listed in the minutes.

**Schockner** recommended in Community Comments the third paragraph's first sentence should be read as "**Bird** responded that his plan for Elk Rock Island was emailed to Passarelli late this afternoon asking for guidance on the plan and clarifying the amount that could be used," and the fifth paragraph's last sentence should read as "staff would review the process of revising the plan for review."

Rowe made a motion to approve the minutes with the edits proposed by Schockner. Johnson seconded the motion. Motion passed with the following vote: Chitsazan, Johnson, Rowe, Schockner, Sherman-Burton voting "aye." (5:0)

### 4. GOOD NEIGHBOR FUNDS

**Passarelli** began the discussion of the Good Neighbor funds with background on the program. Clackamas County Water Environment Services (WES) has implemented a new model with the cities of Gladstone and Oregon City. The intergovernmental agreement (IGA) with WES allows for one dollar for each equivalent dwelling unit (EDU) to be contributed to improving the area around the treatment plant. In the past there had been restrictions placed on how the funds were used; use of the funds had expanded both geographically and on purpose. The city manages these funds and projects for this area are budgeted within the Capital Improvement Plan (CIP) for the wastewater facility.

**Schockner** asked if previous members of the now defunct Kellogg Good Neighbor Committee (KGNC) were all from the Island Station neighborhood. **Passarelli** responded that the committee consisted of residents from around the city, a business member and a City Councilor. Some of the money in the fund had been used for the path around the facility and repayment of debt service. WES wanted to change the model of the committee

so that cities could manage and determine how the funds would be spent. Milwaukie had amended the IGA in accordance with the new model. A previous boundary map was presented to the committee. Most of the money has been primarily used for Milwaukie Bay Park and for screening around the facility. The updated boundary map developed by WES and city staff was presented to the committee; Spring Park and the wetlands were included on the map. Funds can be used in these added areas.

**Schockner** asked if beaver mitigation is an allowable use of funds. **Passarelli** stated beavers have been seen in Minthorn Park.

**Sherman-Burton** asked if the vegetated corridors are included in the boundary. **Passarelli** responded that the corridors are outside the boundary, but the city could ask if there could be an extension of the boundaries to include these areas.

**Schockner** asked about the relation of the boundary to storm pipes, streams and wetlands. **Passarelli** responded there are springs behind the Milwaukie Marketplace underground. There are wastewater management ones along with private ones maintained by property owners. The new IGA that was signed in 2023 allows the city to receive \$140,000 in revenue (shown as in intergovernmental grant in the budget), that is adjusted yearly. The debt service for Milwaukie Bay Park is \$90,000 a year (through 2029), which leaves \$50,000 for programming. The city's finance department prepares an annual report for WES. Project eligibility criteria and potential projects were presented to the committee.

**Schockner** asked if staff would perform an annual allocation or if there would be ad hoc projects throughout the year. **Passarelli** responded that the stakeholders could request funding throughout the year. A brief description of the potential projects was presented. The next steps suggested included updating the website for the program, drafting an article for the September edition of the city's newsletter The Pilot, asking for project nominations by mid-October and finally reviewing and approving the project nominations at the November meeting.

**Chitsazan** commented it may be useful to disclose the amount to be awarded in the Pilot article. **Passarelli** responded that the amount available is approximately \$100,000.

**Sherman-Burton** commented that community outreach to interested parties may be a good way to obtain a bigger pool of nominations. In addition to the qualifications listed, staff should add assessing equity impact and global impact when awarding the funds. **Passarelli** added that the CIP evaluating criteria could be used when awarding. The first reiteration of the project nominations should be kept small; the committee should discuss the rating criteria.

**Osborne** planned to discuss the program with the city's community development director for ideas and templates that could be adopted for this program.

**Passarelli** asked if the outlined timeline was feasible. The group discussed the timeframe and the review process. There was group consensus that staff should perform outreach and start a thoughtful review process with criteria upfront and allow for review during the November and February meetings. The committee would discuss criteria at the November meeting, they also noted the importance of scoring criteria.

### 5. FUTURE CIP EVALUATION CRITERIA

**Passarelli** began the conversation with the background of why evaluation criteria are important. The goals of this process include improving transparency of the CIP

prioritization and decision-making process, applying and adhering to well-defined factors, streamline the process to improve staff and resource efficiency and have projects that reflect community and city priorities.

**Schockner** asked if the demand for projects had increased due to all the transportation projects being done. **Passarelli** responded that transportation projects could be a contributing factor, and the city wanted to educate community members on the funding of projects. Using funds to meet the needs of the community and city goals will be done through an engagement plan that has been developed for the CIP criteria. A draft of the CIP evaluation criteria was presented to the committee. Stakeholders will know how the public input influenced decisions and the rationale behind the projects selected.

**Schockner** asked if a climate element had been incorporated into the criteria. **Passarelli** responded that it has been incorporated and how it will impact our infrastructure.

The group discussed the scoring criteria, specifically the equity and inclusion criteria. The scale may be too narrow, and the city should consider another way of assigning the scoring criteria. There was group agreement that staff should test draft criteria by rating the potential Good Neighbor Funds eligible projects. Equity and inclusion should have more weight. **Passarelli** added that staff would use the criteria for the projects and asked if any other criteria should be considered.

**Johnson** asked what category would be reduced to increase the equity and inclusion category. **Passarelli** added that most projects are not externally funded.

**Committee members** continued discussing criteria weight.

**Sherman-Burton** left the meeting prior to adjournment.

### 6. CUAB BYLAWS

**Osborne** presented the redlined version of previous bylaws and made members aware of the sheet with **Schockner's** suggested edits.

**Chitsazan** remarked that the bylaws should spell out the committee's name as those not engaged in city government may not know what CUAB represents and recommended striking the line referencing the sub-committee in Article III, subsection B; the current Budget Committee members serve on this committee but that may not be the case in the future or there may be a vacancy, and a non-Budget Committee person may apply for the CUAB.

**Schockner** presented suggested edits, and the group discussed those recommendations. **Osborne** agreed to compile all the edits and email a draft to committee members in September/October.

#### 7.ADJOURN

Chitsazan motioned to adjourn the meeting. Rowe seconded the motion. Motion passed with the following vote: Chitsazan, Johnson, Rowe, Schockner voting "aye" (4:0). The meeting adjourned at 7:12 pm.

Respectfully subm	ηt	ted
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Judy Serio, Secretary / Accountant



### **Community Utility Advisory Committee**

www.milwaukieoregon.gov/bc-cuab

### **BYLAWS**

Adopted xx/xx/xxxx By Resolution

#### **ARTICLE I - NAME**

The name of the Committee is the Community Utility Advisory Committee (CUAC), which is a standing subcommittee of the city's Budget Committee.

#### **ARTICLE II - PURPOSE & AUTHORITY**

- **A.** <u>Purpose.</u> The purpose of the Committee is to provide information and recommend actions to the Budget Committee for inclusion in the biennial budget as it related to the city's utility rates and capital improvement programs through the following activities.
  - a. Reviewing existing rate structures and capital improvement programs.
  - b. Advise the City Council on matters relating to utility rate structures and capital improvement programs.
  - c. Promoting public knowledge and understanding of the city's utility programs; and
  - d. Such other activities as the City Council may assign.
- B. <u>Authority.</u> The Committee is authorized by <u>Mil</u>waukie Municipal Code (MMC) Chapter 2.11. <u>Citi</u>zens Utility Board.

#### ARTICLE III - MEMBERSHIP

- A. <u>Membership.</u> The Committee members are the five citizen members of the Budget Committee. No member may be an officer, agent or employee of the City of Milwaukie.
- **B.** <u>Appointment.</u> As outlined in the MMC, the mayor appoints Committee members with the consent of the City Council. The citizen members of the Budget Committee are appointed to serve as a duty of Budget Committee membership. As outlined in MMC 2.10.040 and in the city's Code of Conduct for Board and Committee Members, Committee members serve at the pleasure of the City Council.
- C. <u>Term of Office.</u> Committee member terms are the same as the Budget Committee membership terms. Committee members may serve no more than two consecutive full terms, unless there is an interval of at least one term before reappointment. Current Committee members may be reappointed to the Committee if they do not exceed the established term limits for the Committee.
- D. <u>Vacancies</u>. Vacancies on the CUAC will be filled as they relate to changes in membership of the citizen members of the Budget Committee. A CUAC position will become vacant when the respective Budget Committee position is vacated, either through completion of an appointed term or through resignation. Reappointments will occur as relate to Budget Committee membership. Member resignations should be submitted in writing to the chair and staff liaison.
- E. <u>Code of Conduct.</u> To ensure the city's boards and committees operate in an efficient, consistent, and orderly manner, and that Committee members comply with Oregon's public meetings and records laws, the City Council adopted a Code of Conduct for Board and Committee Members. Committee members are expected to review, sign, understand, and abide by the Code of Conduct.

#### **ARTICLE IV – MEETINGS**

- **A.** <u>Open Meetings.</u> All Committee meetings are public meetings as set forth by Oregon's Public Meetings Laws, Oregon Revised Statute (ORS) Chapter 192.
- **B.** <u>Meeting Conduct.</u> Committee meetings will be conducted efficiently and transparently as outlined in these bylaws, the MMC, relevant state and federal laws, and by the city's Code of Conduct for Board and Committee Members. Where these bylaws or other city guides do not provide direction, the most recent edition of Robert's Rules of Order will be followed.
- C. Regular Schedule. The Committee will hold regular meetings as determined by the MMC, the City Council, or the chair and staff liaison. The Committee's regular schedule will be to meet quarterly in advance of the quarterly Budget Committee meeting to facilitate timely review and recommendation of CUAC business to the committee. The annual meeting calendar will be posted to the city website's calendar.
  - 1. **Special Meetings.** Special meetings may be called at the request of the chair or a majority of the Committee. If a special meeting is called, the chair and staff liaison will set a date and time taking into consideration such factors as the availability of the Committee members and staff, and the meeting location.
  - **2.** Closed Sessions. The Committee may meet in closed, or executive, session as allowed by ORS 192.660(2) and consistent with MMC 2.04.090.
- D. <u>Attendance & Absences.</u> Members are expected to attend all meetings, events, and activities of the CUAC. The City Council may decide to replace a CUAC member with a non-Budget Committee member if the member regularly fails to attend such events or requests such action related to workload issues. Such action could consist of appointing an alternate community member or replacing the community member on the Budget Committee which would result in removal from CUAC. The City Council may choose another alternative to fill a vacancy.
  - **1. Absences.** If a Committee member is unable to attend a meeting, it is the member's responsibility to inform the chair and staff liaison before the meeting.
- **E. Quorum & Related Matters.** For the purposes of conducting Committee business, including holding official meetings, a quorum consists of a majority of the committee members.
  - 1. Lack of Quorum. If there is no quorum of Committee members within 15 minutes following the scheduled start time of a meeting, the meeting is cancelled. If the chair or staff liaison knows that a quorum will not be present at the meeting, they will notify the Committee members before the meeting about the cancelation.
  - 2. Rescheduling Agenda Items. If a meeting is canceled due to a lack of a quorum, all agenda items that were scheduled for the cancelled meeting will automatically be placed on the next regularly scheduled meeting agenda unless the chair or staff liaison determines that a special meeting is needed to address the items. The staff liaison will ensure that the required public meeting notices will be posted for the next meeting.
- **F.** <u>Agenda Order.</u> The chair and the staff liaison will coordinate and arrange the meeting items as necessary to achieve an orderly and efficient meeting. The agenda will note which items require formal action. In general, the order of business will be as follows:
  - 1. Call to Order
  - 2. Announcements
  - 3. Approval of Minutes
  - 4. Community Comments
  - 5. Business Items

- 6. Board Member Reports
- 7. Adjournment
- **G.** <u>Adjournment Time.</u> Committee meetings are expected to last no more than two hours. The meeting can be extended if necessary to complete the business listed on the agenda or moved to a subsequent meeting, either upon affirmative vote of the CUAC or by decision of the chair and the staff liaison.
- H. <u>Voting.</u> All Committee members who are present at a meeting, including the chair and officers, are allotted one vote each on all motions. The concurrence of a majority of the whole Committee present shall be required to determine any matter before the Committee. In the case of a tie vote, the matter fails. When a vote is taken all members must vote unless a member abstains from voting and cites the reason for abstaining for the record. The chair will call the vote. In an instance in which the vote is not unanimous, the "ayes" and "nays" will be recorded by name. The chair will vote last.
- **I.** <u>Motions & Related Matters</u>. Any Committee member may make a motion. A motion needs a second to be considered, otherwise it fails.
  - 1. Reconsideration of Actions Taken. A Committee member who voted with the majority may move for a reconsideration of an action at the same meeting only. The second of a motion may be a member of the minority. Once a matter has been reconsidered, no motion for further reconsideration may be made without unanimous consent of the Committee.
- **J.** <u>Minutes & Related Matters.</u> The written and approved meeting minutes are the official record of the meeting.
  - 1. Preparing the Minutes. As the CUAC is a subcommittee of the Budget Committee, city staff will provide written minutes. Written minutes should not be a verbatim transcript but should give a true reflection of the matters discussed at the meeting and the views of the participants. The written minutes must include at least the following information:
    - a. The date, time, location of the meeting.
    - **b.** Names of the Committee members present.
    - **c.** All motions and proposals.
    - **d.** The results of all votes.
    - e. The substance of any discussion on any matters; and,
    - **f.** A reference to any document discussed at the meeting.
    - g. Documents discussed will be included as attachments to the adopted minutes.
  - 2. Recordings. As allowed by state law, all public meetings may be recorded by the city, Committee, or the public. It will be at the discretion of city staff if an official audio, video, or digital recording of the meeting is created, and if the meeting video is broadcast or streamed live.
  - 3. Posting & Approval. The staff liaison will make the draft written meeting minutes available to the public within a reasonable time after the meeting. The Committee will review and vote upon the minutes at its next meeting after the minutes have been written. Approved minutes will be posted on the city's website and retain permanently as required by Oregon Administrative Rule (OAR) 166-200-0235(5)(a).

### **ARTICLE V - OFFICERS & ASSIGNED DUTIES**

A. Officers. The officers of the Committee will consist of a chair and a vice chair.

- 1. <u>Election of Officers.</u> Members will elect the officers annually during the first meeting of the first quarter of the current biennium. Any member may nominate another member as an officer. Officers may be re-elected. If an officer is unable to complete their term, the Committee will hold a special election to fill the vacant officer position.
- **B.** <u>Duties of the Chair.</u> The chair will preside and preserve the order of Committee meetings, review agendas and confer on business with the staff liaison and sign all documents memorializing Committee actions. The chair will set reasonable time limits for community comments and testimony.
- **C.** <u>Duties of the Vice Chair</u>. If the chair is absent or otherwise disqualified from serving, the vice chair will perform all duties and be subject to all the responsibilities of the chair. If both the chair and vice chair are absent from a meeting, the remaining members present will elect an acting chair for that meeting.
- D. <u>Duties of Board Members.</u> The role of a Committee member is to participate in the Committee's work and activities as assigned by the City Council by attending meetings and events and participating in discussions and decisions. As outlined in the city's Code of Conduct, Committee members must behave in an appropriate manner when performing their duties as Committee members in-person and in written or digital communications.
  - **1. Meeting Preparation.** Committee members must prepare for participation at a meeting by fully reviewing the staff report and any materials provided by city staff.
  - 2. Site Visits. Before Committee meetings, members are encouraged to visit sites that are subjects for design review actions. If a Committee member visits a site, the member will report on the record any information gained from the site visit that is not consistent with the information included in the application or staff report.
  - **3. Compensation.** Committee members will receive no compensation for their service. However, the city may reimburse a member for an authorized expense.
  - 4. Conflicts of Interest. In accordance with ORS 244.120, a member of the Committee may not participate in any Committee proceeding in which any of the following persons or businesses have a direct or substantial financial interest:
    - i. The Committee member or the spouse, brother, sister, child, parent, father-in-law, or mother-in-law of the Committee member.
    - ii. Any business in which the Committee member is then serving or has served within the previous two years; or
    - iii. Any business with which the Committee member is negotiating for or has an arrangement or understanding concerning prospective partnership or employment.
    - iv. A member must disclose any actual or potential interest at the meeting of the Committee where the action is being taken.
- E. <u>Duties of City Staff.</u> The city will assign a staff liaison to the Committee, who will ensure the city staff take minutes and make other administrative support available as needed. Staff liaisons will act as the Committee's primary point of contact for the members, city staff, and the public. Staff will ensure that the meetings are held in accordance with state public meeting laws and will support the Committee's activities.
  - 1. <u>Orientation of New Members</u>. When new Committee members are appointed, the staff liaison and chair will provide an orientation to the new members as necessary. In addition, city staff may provide other training opportunities to the new members.

#### Bylaws of the Community Utility Advisory Committee (CUAC)

- 2. <u>Board Manual.</u> For the efficient documentation of the operations, city staff may compile and maintain a Committee manual.
- **F.** <u>Subcommittees & Other Committees.</u> The Committee may find it necessary to form subcommittees to investigate areas relevant to the Committee's purpose. The Committee may identify members to serve on select subcommittees. A majority of the members will need to consent to the formation and membership of a subcommittee. When requested by the City Council, city staff, or other city boards and committees, the Committee may select members to serve as a representative on another committee.

#### **ARTICLE VI - GOALS & AMENDMENTS**

- **A.** <u>Goals.</u> The Committee will annually establish project and outcome goals that align with the goals of the City Council and the city. The Committee will establish an annual workplan to document its progress towards achieving its goals.
- **B.** <u>Amending the Bylaws.</u> The Committee will review its bylaws annually or as necessary and will prepare and propose appropriate bylaw amendments to the City Council. The City Council retains all authority to amend these bylaws as outlined in MMC 2.10.050.
- **C.** <u>Annual Review.</u> The Committee will meet annually with the City Council to review the Committee's goals, workplan, and any proposed bylaw amendments.



## City of Milwaukie Utility Rates 101

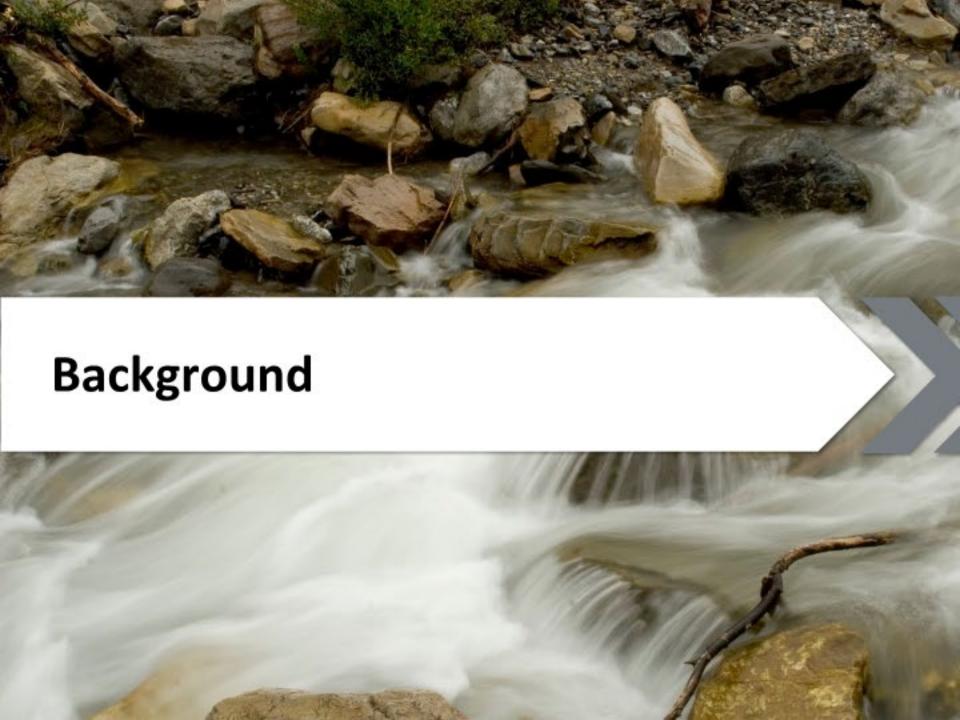






- Background
- Revenue Requirement Analysis
- Cost-of-Service and Rate Design
- Next Steps







## **Existing Water Rates**

Meter Size	FY 2025	FY 2026	
Residential & Commercial			
5/8 - 3/4"	\$9.35	\$9.53	
1"	\$14.60	\$16.06	
1 ½"	\$24.07	\$27.08	
2"	\$38.23	\$43.96	
3"	\$94.25	\$108.38	
4"	\$162.01	\$186.31	
6"	\$239.01	\$274.86	
Standby Service	for Fire Flow		
2"	\$15.23	\$15.74	
3"	\$58.67	\$67.47	
4"	\$92.85	\$116.06	
6"	\$151.23	\$226.84	
8"	\$191.07	\$286.60	
10"	\$230.91	\$346.36	

Consumption Rate / CC
Residential
0-3 CCF
4+ CCF
Multi-family / Commercial





## Existing Sewer Rates (FY 2025 and FY 20

Account Type	Treatment Rate (per EDU)	Billing & Administration (per Account)	
Residential	\$34.36	\$4.35	
Low income	\$17.18	\$2.18	
Multi-family / Commercial			
3/4"	\$34.36 / \$74.68	\$10.23	
1"	\$34.36 / \$74.68	\$18.74	
1 ½"	\$34.36 / \$74.68	\$25.64	
2"	\$34.36 / \$74.68	\$32.54	
3"	\$34.36 / \$74.68	\$46.34	
4"	\$34.36 / \$74.68	\$60.14	
6"	\$34.36 / \$74.68	\$87.75	





## **Monthly Water Bill Comparisons**

	Single Family Residence - Water	
#	Jurisdiction	Total
1	Beaverton	\$56.90
2	Gresham	\$55.52
3	Tualatin	\$51.06
4	Sherwood	\$50.67
5	Tigard	\$50.55
6	Lake Oswego	\$49.82
7	Salem	\$48.27
8	Tualatin Valley Water District	\$47.41
9	Raleigh Water District	\$46.58
10	Gladstone	\$43.44
11	Hillsboro	\$43.24
12	Bend	\$40.57
13	Sunrise Water	\$38.17
14	Forest Grove	\$36.48
15	Eugene	\$36.46
16	Milwaukie	\$35.87
17	Wilsonville	\$30.82
18	West Linn	\$30.20
19	Redmond	\$27.96
20	West Slope Water District	\$27.69

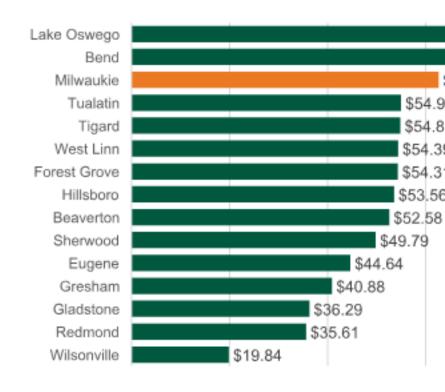






## **Monthly Sewer Bill Comparisons**

Single Family Residence - Sewer		
#	Jurisdiction	Total
1	Lake Oswego	\$84.59
2	Bend	\$67.12
3	Milwaukie	\$62.65
4	Tualatin	\$54.97
5	Tigard	\$54.83
6	West Linn	\$54.39
7	Forest Grove	\$54.31
8	Hillsboro	\$53.56
9	Beaverton	\$52.58
10	Sherwood	\$49.79
11	Eugene	\$44.64
12	Gresham	\$40.88
13	Gladstone	\$36.29
14	Redmond	\$35.61
15	Wilsonville	\$19.84







## Why Are Rate Studies Important?

### **Your Utility Is A Business**

- Revenues need to cover utility costs
- Revenues dedicated to utility purpose
- Quantifies policies, priorities, and initiatives
- Tells the "true" cost of providing service

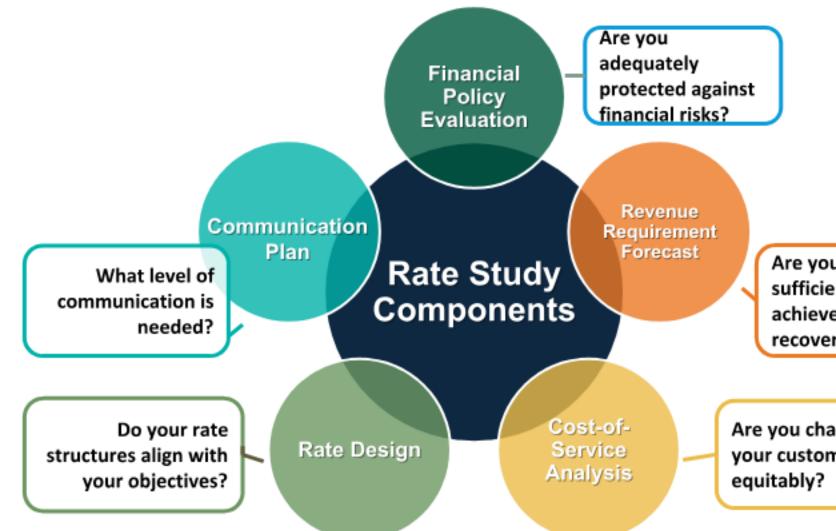
### **Public Accountability**

- Communicates impact of financial decisions
- Public meetings





## **Comprehensive Rate Study: Start to Fini**



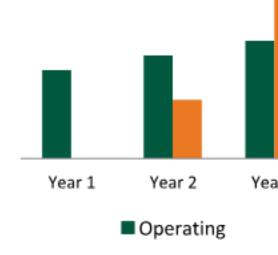






## **Revenue Requirement Introduction**

- Utility rates are set to recover the cost of providing service
- Financial policies
- Operating costs (regular / ongoing)
  - » Employee salaries and benefits
  - » Routine inspections & maintenance
  - » Professional services
  - » Utilities / power
- Capital costs (periodic)
  - » Infrastructure replacement
  - » Facility expansions and upgrades







Policy	Purpose	Polic
Operating Reserve	Accommodate variations in revenue & expenses	Wate Sewe
Capital Reserve	Emergency repairs, unanticipated capital, & project cost overruns	1-2%
Rate Funded Capital	Annual rate funded capital mechanism	Aı
Debt Service Coverage	Compliance with existing debt covenants; Maintain credit worthiness	Та





## **Capital Funding Philosophy**



### Cash (pay-as-you-go)

- » Higher near-term rates
- » Existing customers pay 100% of costs



### Debt

- » Lowest near-term rates...but interest cost
- » Spreads cost between existing / future cus
- Execute projects sooner; reduce effects of



### Hybrid

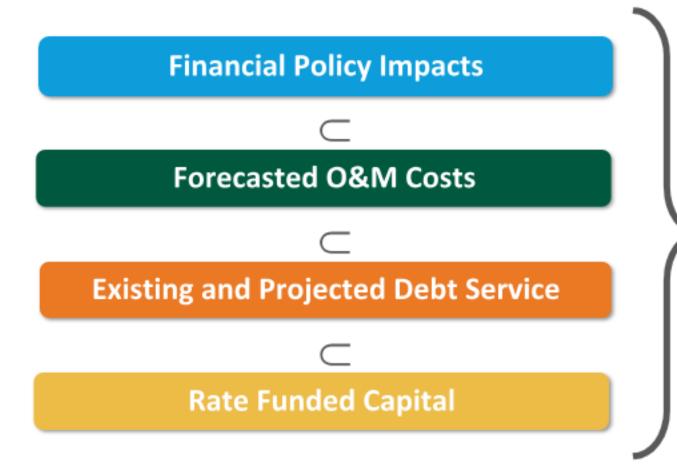
- » Cash fund repair and replacement projects
- » Debt fund large expansion projects







## **How Much Revenue is Needed?**

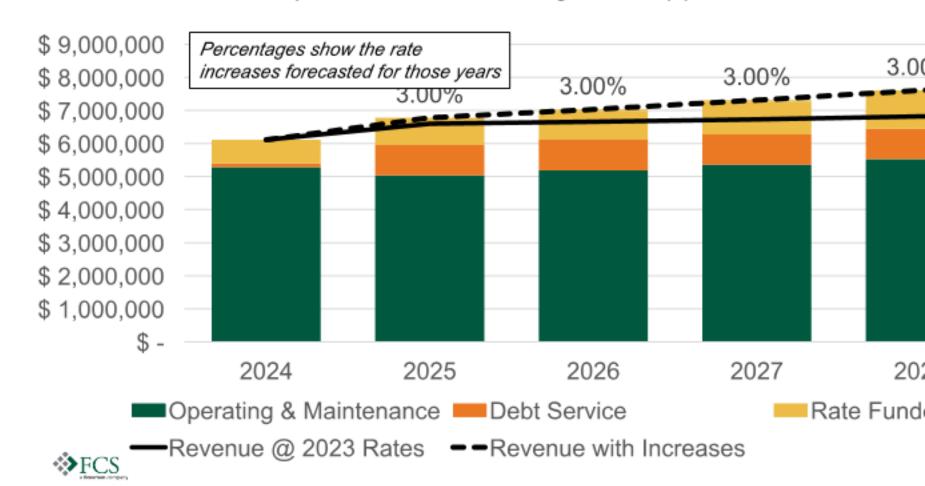






## **EXAMPLE Revenue Requirement Summa**

- Inflation-based rate adjustments (3.00%) forecasted to be suffic
  - » Based on 10-year historical averages for applicable indices



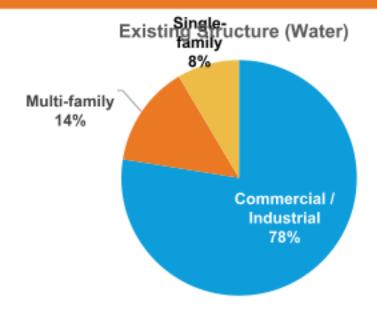




## **How Will Costs Be Equitably Distributed**

Revenue requirement: How big is the p

## Cost of service: How should the pie be sl







## **Functions of Service (Example)**

Water Sewer 2.5% Customer Customer 3.5% **Meters and Services** Flow **Base Use** 44.5% Peak Use 34.5% **Fire** 15.0%





## **Customer Classes**

Single Family Residential (SFR)

- Typically, largest customer group
- Relatively low usage per unit
- High peak demand
- Lowest fire flow requirement; domestic sew strength

Multi-family Residential (MFR)

- Lower usage per dwelling unit
- Usually master metered
- Relatively constant use
- • Domestic sewer strength

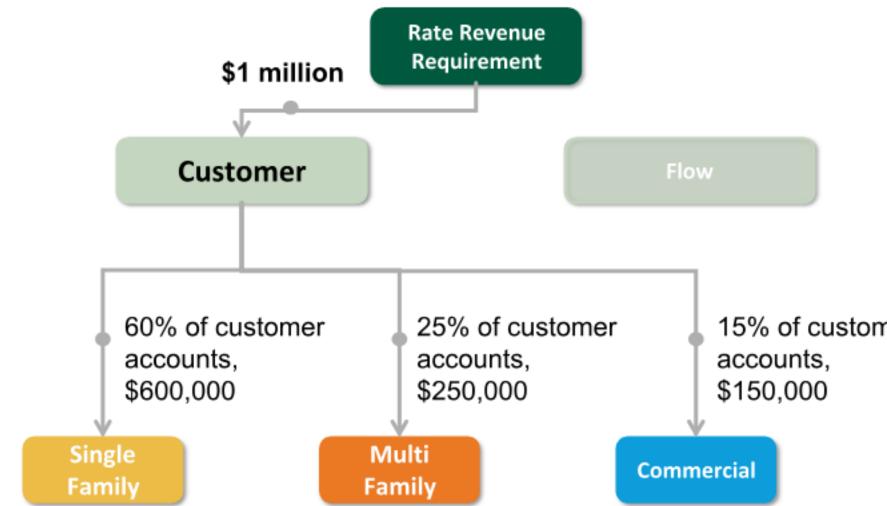
Commercial / Industrial

- Diversity in use per account
- Can have relatively constant use
- Highest fire flow requirement
- Varying sewer strength





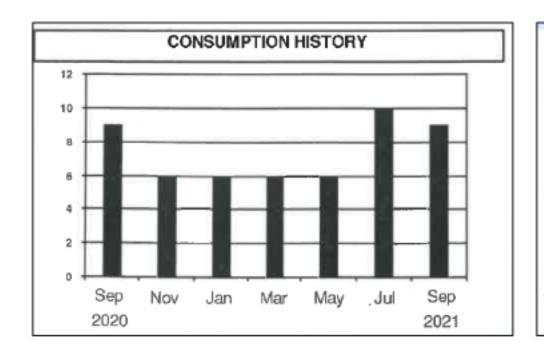
## Allocating the Costs of Service (Sewer Ex







- Main goal is to recover target level of revenue
- Primary communication tool with customers
- Typically fixed and/or variable charges



PREVIOUS BALANCE

PAYMENTS
PAST DUE BALANCE

BASE CHARGE
CONSUMPTION
SUMMERSURCHARGE
KC ROW FEE
TOTAL NEW CHARGE





- Revenue requirement analysis
- Cost of service analysis
- Rate design
- Council meetings
- Documentation



# Thank you! Questions?

John Ghilarducci, Principal (425) 336-1865 johng@fcsgroup.com

www.fcsgroup.com





CUAB November, 4th



## Good Neighbor Program

- Approximately \$142K in revenues per year
  - Based on EDU count
  - Paid in July
- \$84K debt service for MBP through 2029
- Current Fund Balance \$371K as 11/22/2024
  - \$7800 Interest payment
- Program Funding available
  - \$287K



### City of Milwaukie Proposed Good Neighbor Program Areas

Milwaukie City Limits
County Boundary
Storm Piped Streams
Wetlands
Streams
Water Bodies
Vegetated Corridors
Proposed Good Neighbor Program Areas

Note: Vegetated Corridors (or WQR, the water quality resource Areas)

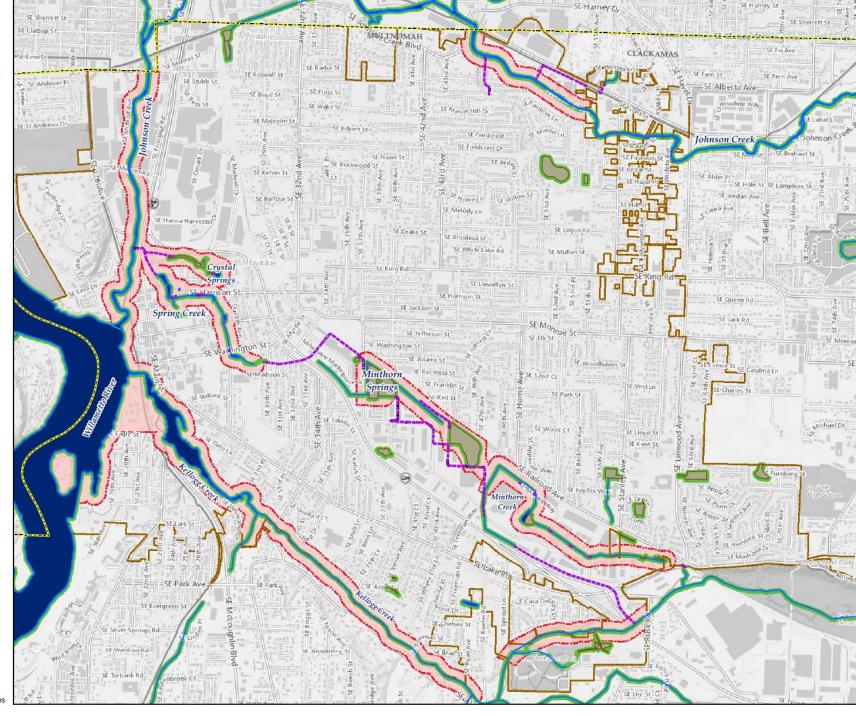


Data Sources: City of Milwaukie GIS, Clackamas County GIS, Metro Data Resource Center

Date: Thursday, March 31, 2022

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GIS Coordinator City of Milwaukie 6101 SE Johnson Creek Blvd. Milwaukie, OR 97206



## Good Neighbor Project Goals

- Eligible projects must have at least one of the following purposes:
  - Provide improved recreational opportunities, such as pathways, parks, and trails.
  - Enhance fish and wildlife habitat and riparian areas.
  - Create opportunities for collaboration and leverage resources between the city and WES relating to another purpose approved by the Parties.
  - Enhance public knowledge on wastewater treatment and surface water management and what they can do to protect water quality through education and special projects.

## Program Guidelines

- Applications reviewed and approved by CUAB
- Project must be in approved project area to be eligible for funding
- Application Cycle:
  - Annual March thru June.
- Internal and external projects accepted
- Eligible Applicants
  - Non-profit Organizations
  - Neighborhood District Associations (NDA)
  - City
- Funding Availability
  - Internal Projects Dependent on funding available
  - External Projects Up to \$50K

### Selection Criteria

- Up to 5 points may be awarded for an affirmative answer to each of the bolded questions, at least one of the bolded questions must be affirmative for the project to be eligible:
  - Does the project improve recreational opportunities, such as pathways, parks, and trails? Yes/No
  - Does the project enhance fish and wildlife habitat and riparian areas? Yes/No
  - Does the project enhance public knowledge on wastewater treatment and surface water management and what they can do to protect water quality through education and special projects? Yes/No
- Up to 5 points may be awarded for an affirmative answer to the following questions
  - Does the proposed project address a current or upcoming regulatory mandate? Yes/No
  - How does the proposed project consider equity in the allocation of funds? Yes/No
    - Provides direct, meaningful, and assured benefits to marginalized communities, including but not limited to reducing financial burdens.
    - Collaborates and engages with partners and community members that are directly impacted.
    - Improves accessibility (ADA)
  - Does the project improve climate resilience or improve carbon storage (riparian forest biomass, woody debris) Yes/No
  - Does the project improve habitat connectivity by improving critical connections between greenspaces and areas of natural habitat? Yes/ No
- Total Points 35

## External Projects

- Require a grant agreement
- Quarterly Reporting on project expenditures
- Project Completion Report

## Potential Projects

- Elk Rock Island Management Plan Update
- Roswell Detention Restoration
- Spring Creek Daylighting Analysis
- Riparian Restoration efforts International Way
- Increase Support to Watershed Councils
- Enhancements near the Kellogg Treatment Facility
- Minthorn Springs